

Appendix G: Operating Impacts by State

Appendix G-1

Impacts of Operations on State Economies (Office), 2013

State	Direct Spending (In Thousands of Dollars)	Total Output (In Thousands of Dollars)	Personal Earnings (In Thousands of Dollars)	Jobs Supported
Alabama	4,145.12	8,079.67	2,631.24	79
Alaska	1,068.50	1,895.53	618.96	16
Arizona	20,901.51	41,972.71	14,010.93	366
Arkansas	1,656.07	2,952.55	940.39	28
California	65,421.32	144,638.76	47,298.04	1,084
Colorado	14,935.76	33,035.14	10,850.52	280
Connecticut	4,665.18	8,975.21	2,850.10	65
Delaware	402.20	726.27	193.50	5
District of Columbia	6,211.54	8,136.08	647.47	19
Florida	17,722.24	36,438.61	12,209.06	338
Georgia	9,264.46	20,047.29	6,450.34	176
Hawaii	158.15	299.49	99.75	3
Idaho	512.95	880.13	293.49	9
Illinois	6,113.13	13,739.66	4,352.81	104
Indiana	6,978.28	13,788.93	4,292.72	118
Iowa	10,624.00	17,721.13	5,622.21	164
Kansas	8,497.35	15,230.52	4,560.11	126
Kentucky	4,623.77	9,009.91	2,720.22	80
Louisiana	6,259.20	12,119.07	3,971.04	113
Maine	477.75	896.03	300.03	9
Maryland	32,436.63	63,368.62	19,483.71	478
Massachusetts	19,035.65	38,445.86	12,195.21	277
Michigan	8,852.69	17,931.36	5,886.18	158
Minnesota	2,032.83	4,144.45	1,327.16	34
Mississippi	436.60	799.18	254.43	8
Missouri	3,801.82	7,843.54	2,329.45	60
Montana	219.37	389.35	129.27	4
Nebraska	7,058.72	11,571.93	3,693.30	103
Nevada	1,411.00	2,585.57	854.01	22
New Hampshire	2,038.74	3,948.35	1,194.63	31
New Jersey	27,220.80	58,003.80	17,522.25	397
New Mexico	1,503.99	2,720.08	898.26	26
New York	30,613.74	57,925.14	17,110.66	390
North Carolina	15,008.13	30,746.33	9,896.35	286
North Dakota	1,476.17	2,466.36	769.30	23
Ohio	10,235.57	21,855.23	6,891.41	179
Oklahoma	6,503.64	12,882.17	4,186.69	121
Oregon	11,432.43	22,267.24	7,042.06	194
Pennsylvania	16,240.79	35,560.96	11,135.66	275
Rhode Island	721.70	1,334.22	395.14	10
South Carolina	4,329.37	8,621.79	2,720.26	80
South Dakota	1,945.91	3,058.20	974.68	29
Tennessee	14,635.07	30,773.72	9,597.71	255
Texas	106,656.77	247,120.96	79,384.31	2,044
Utah	7,742.85	16,913.38	5,506.80	163
Vermont	586.51	1,045.09	331.58	10
Virginia	20,804.77	41,425.51	12,658.91	340
Washington	21,562.34	43,472.89	13,880.33	349
West Virginia	340.89	595.48	183.27	5
Wisconsin	3,986.02	7,686.37	2,509.63	67
Wyoming	316.93	518.88	168.80	5
State Totals	571,826.88	1,188,604.70	376,024.35	9,606
Interstate Spillovers	0.00	390,783.43	121,420.43	2,900
U.S. Total	571,826.88	1,579,388.12	497,444.78	12,506

Source: CRA, BOMA and BEA

Note: Appendices include data for the District of Columbia, resulting in 51 states.

Appendix G-2
Impacts of Operations on State Economies (**Industrial**), 2013

State	Direct Spending (In Thousands of Dollars)	Total Output (In Thousands of Dollars)	Personal Earnings (In Thousands of Dollars)	Jobs Supported
Alabama	2,690.72	5,244.76	1,708.01	51
Alaska	0.00	0.00	0.00	0
Arizona	60.42	121.34	40.50	1
Arkansas	163.19	290.94	92.67	3
California	1,431.00	3,163.77	1,034.58	24
Colorado	1,211.91	2,680.52	880.43	23
Connecticut	508.72	978.71	310.79	7
Delaware	0.00	0.00	0.00	0
District of Columbia	0.00	0.00	0.00	0
Florida	1,066.44	2,192.70	734.68	20
Georgia	4,407.78	9,537.96	3,068.90	84
Hawaii	190.31	360.40	120.04	3
Idaho	57.09	97.96	32.67	1
Illinois	2,186.76	4,914.89	1,557.07	37
Indiana	6,205.24	12,261.43	3,817.18	105
Iowa	1,005.78	1,677.67	532.26	15
Kansas	667.86	1,197.07	358.41	10
Kentucky	1,140.54	2,222.47	671.00	20
Louisiana	1,811.50	3,507.43	1,149.27	33
Maine	8.80	16.51	5.53	0
Maryland	181.98	355.52	109.31	3
Massachusetts	621.00	1,254.22	397.84	9
Michigan	1,515.21	3,069.10	1,007.47	27
Minnesota	1,201.32	2,449.20	784.30	20
Mississippi	1,217.26	2,228.16	709.35	22
Missouri	1,393.41	2,874.75	853.77	22
Montana	0.00	0.00	0.00	0
Nebraska	525.25	861.09	274.82	8
Nevada	261.20	478.63	158.09	4
New Hampshire	178.89	346.45	104.82	3
New Jersey	126.44	269.42	81.39	2
New Mexico	0.00	0.00	0.00	0
New York	2,064.61	3,906.51	1,153.95	26
North Carolina	2,774.22	5,683.39	1,829.32	53
North Dakota	169.49	283.19	88.33	3
Ohio	3,041.96	6,495.27	2,048.09	53
Oklahoma	540.12	1,069.85	347.70	10
Oregon	1,308.37	2,548.35	805.92	22
Pennsylvania	2,518.61	5,514.78	1,726.91	43
Rhode Island	25.22	46.62	13.81	0
South Carolina	2,416.32	4,812.02	1,518.24	45
South Dakota	24.50	38.51	12.27	0
Tennessee	517.76	1,088.71	339.55	9
Texas	4,177.39	9,678.90	3,109.22	80
Utah	118.94	259.82	84.59	3
Vermont	444.73	792.45	251.42	8
Virginia	411.78	819.92	250.55	7
Washington	705.57	1,422.53	454.20	11
West Virginia	0.00	0.00	0.00	0
Wisconsin	2,401.69	4,631.26	1,512.12	41
Wyoming	0.00	0.00	0.00	0
State Totals	55,697.33	113,745.14	36,141.36	969
Interstate Spillovers	0.00	40,091.12	12,310.97	249
U.S. Total	55,697.33	153,836.26	48,452.34	1,218

Source: CRA, Delta Associates Inc. and BEA

Note: Appendices include data for the District of Columbia, resulting in 51 states.

Appendix G-3

Impacts of Operations on State Economies (Warehouse), 2013

State	Direct Spending (In Thousands of Dollars)	Total Output (In Thousands of Dollars)	Personal Earnings (In Thousands of Dollars)	Jobs Supported
Alabama	610.16	1,189.32	387.32	12
Alaska	48.57	86.16	28.13	1
Arizona	4,086.48	8,206.14	2,739.30	72
Arkansas	170.55	304.06	96.84	3
California	11,340.09	25,071.59	8,198.61	188
Colorado	1,783.04	3,943.75	1,295.34	33
Connecticut	1,515.19	2,915.02	925.67	21
Delaware	0.00	0.00	0.00	0
District of Columbia	0.00	0.00	0.00	0
Florida	5,489.42	11,286.77	3,781.73	105
Georgia	2,653.49	5,741.86	1,847.48	50
Hawaii	0.00	0.00	0.00	0
Idaho	71.68	122.98	41.01	1
Illinois	3,215.95	7,228.06	2,289.89	55
Indiana	7,863.07	15,537.26	4,837.00	133
Iowa	599.12	999.36	317.06	9
Kansas	1,101.90	1,975.03	591.33	16
Kentucky	2,075.74	4,044.80	1,221.18	36
Louisiana	735.09	1,423.28	466.37	13
Maine	177.58	333.06	111.52	3
Maryland	2,686.41	5,248.21	1,613.65	40
Massachusetts	468.72	946.66	300.28	7
Michigan	1,319.01	2,671.69	877.01	24
Minnesota	1,339.78	2,731.47	874.69	22
Mississippi	2,664.78	4,877.80	1,552.88	48
Missouri	1,054.20	2,174.92	645.93	17
Montana	126.84	225.13	74.75	2
Nebraska	66.90	109.67	35.00	1
Nevada	324.93	595.42	196.67	5
New Hampshire	51.00	98.77	29.88	1
New Jersey	3,494.92	7,447.19	2,249.71	51
New Mexico	159.25	288.02	95.11	3
New York	2,057.32	3,892.71	1,149.88	26
North Carolina	291.92	598.03	192.49	6
North Dakota	153.86	257.07	80.19	2
Ohio	7,298.70	15,584.36	4,914.07	128
Oklahoma	610.85	1,209.95	393.23	11
Oregon	1,837.68	3,579.31	1,131.96	31
Pennsylvania	5,729.47	12,545.30	3,928.47	97
Rhode Island	7.21	13.33	3.95	0
South Carolina	2,309.36	4,599.00	1,451.03	43
South Dakota	138.66	217.92	69.45	2
Tennessee	4,626.10	9,727.47	3,033.80	81
Texas	21,460.56	49,723.56	15,973.03	411
Utah	766.02	1,673.29	544.80	16
Vermont	122.33	217.97	69.16	2
Virginia	842.39	1,677.32	512.56	14
Washington	3,004.57	6,057.66	1,934.13	49
West Virginia	249.87	436.48	134.34	4
Wisconsin	2,294.24	4,424.05	1,444.47	39
Wyoming	25.02	40.97	13.33	0
State Totals	111,119.96	234,299.21	74,695.70	1,933
Interstate Spillovers	0.00	72,614.57	21,970.00	497
U.S. Total	111,119.96	306,913.79	96,665.70	2,430

Source: CRA, Delta Associates Inc. and BEA

Note: Appendices include data for the District of Columbia, resulting in 51 states.

Appendix G-4

Impacts of Operations on State Economies (Retail), 2013

State	Direct Spending (In Thousands of Dollars)	Total Output (In Thousands of Dollars)	Personal Earnings (In Thousands of Dollars)	Jobs Supported
Alabama	5,356.01	10,439.93	3,399.88	102
Alaska	1,448.58	2,569.78	839.13	21
Arizona	6,989.81	14,036.37	4,685.49	122
Arkansas	2,537.22	4,523.52	1,440.74	43
California	22,707.74	50,204.10	16,417.15	376
Colorado	6,268.92	13,865.69	4,554.24	117
Connecticut	3,888.09	7,480.19	2,375.35	54
Delaware	2,779.44	5,018.94	1,337.23	35
District of Columbia	1,045.55	1,369.50	108.99	3
Florida	35,033.20	72,031.59	24,134.79	669
Georgia	13,553.54	29,328.39	9,436.59	257
Hawaii	3,652.66	6,917.21	2,303.98	59
Idaho	1,739.99	2,985.52	995.57	30
Illinois	13,220.06	29,712.95	9,413.25	225
Indiana	8,374.95	16,548.73	5,151.89	141
Iowa	3,727.63	6,217.79	1,972.66	57
Kansas	7,157.06	12,828.21	3,840.84	106
Kentucky	7,085.14	13,806.18	4,168.28	123
Louisiana	7,775.85	15,055.61	4,933.25	141
Maine	495.64	929.58	311.27	9
Maryland	6,458.56	12,617.52	3,879.46	95
Massachusetts	7,254.76	14,652.28	4,647.77	106
Michigan	6,423.95	13,011.90	4,271.31	115
Minnesota	7,997.71	16,305.38	5,221.40	133
Mississippi	2,282.44	4,177.94	1,330.08	41
Missouri	7,072.25	14,590.75	4,333.30	112
Montana	759.91	1,348.73	447.81	14
Nebraska	4,027.52	6,602.65	2,107.30	59
Nevada	2,401.86	4,401.27	1,453.74	38
New Hampshire	2,123.34	4,112.18	1,244.20	32
New Jersey	6,536.92	13,929.28	4,207.87	95
New Mexico	1,741.69	3,149.97	1,040.23	30
New York	21,321.24	40,342.53	11,916.89	271
North Carolina	13,145.08	26,929.61	8,667.86	251
North Dakota	4,376.61	7,312.35	2,280.86	68
Ohio	10,776.81	23,010.92	7,255.82	189
Oklahoma	5,598.23	11,088.76	3,603.83	104
Oregon	4,624.26	9,006.78	2,848.41	78
Pennsylvania	6,702.13	14,675.05	4,595.38	113
Rhode Island	687.99	1,271.90	376.69	9
South Carolina	6,075.21	12,098.57	3,817.22	113
South Dakota	2,866.96	4,505.73	1,436.03	43
Tennessee	10,344.61	21,752.01	6,784.02	180
Texas	49,129.87	113,832.63	36,567.21	941
Utah	3,487.10	7,617.19	2,480.07	73
Vermont	716.49	1,276.70	405.06	12
Virginia	9,392.01	18,700.95	5,714.68	153
Washington	5,572.45	11,234.88	3,587.15	90
West Virginia	515.31	900.18	277.05	8
Wisconsin	5,867.59	11,314.65	3,694.28	99
Wyoming	645.24	1,056.42	343.67	10
State Totals	371,763.18	762,697.43	242,657.22	6,371
Interstate Spillovers	0.00	264,113.95	80,747.74	1,759
U.S. Total	371,763.18	1,026,811.38	323,404.97	8,130

Source: CRA, Delta Associates Inc. and BEA

Note: Appendices include data for the District of Columbia, resulting in 51 states.

Appendix G-5

Impacts of Operations on State Economies (in Four Categories), 2013

State	Direct Spending (In Thousands of Dollars)	Total Output (In Thousands of Dollars)	Personal Earnings (In Thousands of Dollars)	Jobs Supported
Alabama	12,802.01	24,953.68	8,126.45	243
Alaska	2,565.65	4,551.47	1,486.22	38
Arizona	32,038.24	64,336.56	21,476.22	561
Arkansas	4,527.02	8,071.07	2,570.64	78
California	100,900.15	223,078.22	72,948.39	1,672
Colorado	24,199.62	53,525.09	17,580.52	453
Connecticut	10,577.18	20,349.14	6,461.92	148
Delaware	3,181.64	5,745.21	1,530.74	40
District of Columbia	7,257.09	9,505.58	756.46	22
Florida	59,311.31	121,949.68	40,860.27	1,133
Georgia	29,879.26	64,655.50	20,803.32	567
Hawaii	4,001.11	7,577.10	2,523.78	65
Idaho	2,381.70	4,086.59	1,362.74	42
Illinois	24,735.90	55,595.56	17,613.02	420
Indiana	29,421.55	58,136.36	18,098.78	496
Iowa	15,956.53	26,615.94	8,444.18	246
Kansas	17,424.17	31,230.82	9,350.70	258
Kentucky	14,925.18	29,083.36	8,780.68	259
Louisiana	16,581.63	32,105.39	10,519.93	301
Maine	1,159.77	2,175.18	728.35	21
Maryland	41,763.58	81,589.87	25,086.13	616
Massachusetts	27,380.13	55,299.02	17,541.11	398
Michigan	18,110.86	36,684.06	12,041.97	324
Minnesota	12,571.64	25,630.50	8,207.55	209
Mississippi	6,601.09	12,083.08	3,846.74	119
Missouri	13,321.69	27,483.95	8,162.45	210
Montana	1,106.12	1,963.21	651.83	21
Nebraska	11,678.39	19,145.34	6,110.42	171
Nevada	4,398.98	8,060.90	2,662.51	70
New Hampshire	4,391.97	8,505.75	2,573.53	66
New Jersey	37,379.08	79,649.69	24,061.21	545
New Mexico	3,404.93	6,158.06	2,033.60	59
New York	56,056.90	106,066.89	31,331.38	714
North Carolina	31,219.35	63,957.37	20,586.01	595
North Dakota	6,176.14	10,318.98	3,218.68	96
Ohio	31,353.03	66,945.78	21,109.40	550
Oklahoma	13,252.84	26,250.74	8,531.45	247
Oregon	19,202.74	37,401.68	11,828.35	326
Pennsylvania	31,191.01	68,296.08	21,386.43	528
Rhode Island	1,442.12	2,666.07	789.59	20
South Carolina	15,130.26	30,131.39	9,506.75	281
South Dakota	4,976.04	7,820.35	2,492.44	75
Tennessee	30,123.54	63,341.91	19,755.08	525
Texas	181,424.59	420,356.05	135,033.78	3,476
Utah	12,114.92	26,463.68	8,616.26	255
Vermont	1,870.05	3,332.21	1,057.22	32
Virginia	31,450.94	62,623.70	19,136.70	514
Washington	30,844.92	62,187.96	19,855.80	499
West Virginia	1,106.07	1,932.14	594.67	17
Wisconsin	14,549.54	28,056.32	9,160.51	246
Wyoming	987.19	1,616.27	525.80	15
State Totals	1,110,407.35	2,299,346.48	729,518.64	18,880
Interstate Spillovers	0.00	767,603.07	236,449.14	5,405
U.S. Total	1,110,407.35	3,066,949.55	965,967.78	24,285

Source: CRA, Delta Associates Inc. and BEA

Note: Appendices include data for the District of Columbia, resulting in 51 states.